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Community Outreach Group for Landscape Design
Building Partnerships – Strengthening Communities

Who We Are, What We Do

COGdesign provides free landscape design services to underserved community groups.

Since 1997, COGdesign has completed over 100 landscape design projects in 50 communities throughout eastern Massachusetts. COGdesign clients include community gardens, public and private schools, neighborhood parks, Friends groups, affordable housing organizations, churches, historic sites, and municipal agencies, and COGdesign projects range from small planting plans to comprehensive master planning.

COGdesign’s community clients are prepared to participate in the design process but have a limited budget for landscape development. COGdesign volunteers create plans that our community clients can use for fundraising and to solicit grants and government funding. These plans are the spark that makes projects possible.

COGdesign volunteers work actively with our clients to determine together how we can best serve their needs to make an impact on the environment and the community.

Clients benefit from the innovative and creative work of COG’s volunteer designers. The designers benefit from exposure to a wide range of challenging design problems and from the satisfaction of contributing to community and environmental improvements.

For more information about COGdesign, visit www.cogdesign.org, call 781-642-6662, or email info@cogdesign.org.
Letter from the Presidents of the Board

Dear Friends of COGdesign,

We continued our transitioning in 2015 from the founder-Executive Director model on which COG was founded. As anyone familiar with this kind of transition in a non-profit organization knows, it can be a challenging time. We are proud to announce that we’ve met the challenge - re-organizing and re-vitalizing COG. Thanks to all of you. We do continue to struggle with fund-raising, although our nearly year-long coaching sessions with non-profit consultants from the Executive Service Corps of New England have shed a great deal of light on what we should be doing.

In February we participated in the first of two sessions of NewEngland Grows, securing some auction items and talking to prospective Board members. (NewEngland Grows made the decision to move its annual event from February to December.)

We continued our tradition of an on-line Auction in April 2015, again headed by Karen Chaffee and Terese D’Urso, which raised needed money for our administrative expenses.

The Nominating/Governance committee met several times with a SCORE advisor.
on our governance model. We made our way from this to a grant from The Boston Foundation Vision Fund for a year-long coaching program on branding, marketing, and fund-raising, which began in May, 2015.

In May our Executive Director Gina Foglia resigned, and we employed a new Executive Director, Meg Muckenhoupt, who thoroughly reviewed and revised our operating budget, eliminating many expenses and transforming us into a leaner, more efficient operation. As our office in Somerville was being renovated by the landlord in mid-summer, we relocated to a shared office at the Somerville Armory, 191 Highland Avenue. Our Board continued to evolve, with recruitment of four new members with varied skillsets in the last months of 2015.

Design projects underway or completed in 2015 include sites in Beverly, Dedham, Dorchester, Natick, New Bedford, Roslindale, and Somerville. We moved quickly on a transformation of a vacant lot to a playground for the Codman Charter School in Dorchester in the fall of 2015, with the first phase of installation completed by A Yard and A Half Landscaping Cooperative. We felt we were making a positive impact on the lives of our clients.

Our Planting Brigade coordinator Diana Simon resigned to pursue landscape design training. We are redesigning our involvement with gardening/maintenance training. We helped our sister organization, NELDHA, with publicity by inviting our mailing list to attend their fall and spring events, and we co-sponsored the Friends of Fairsted March lecture by Robert Yaro.

COG earned a Gold Guidestar rating. We were grateful for grants from the Landscape Design Council, the Massachusetts Cultural Council, and the Beacon Hill Garden Club.

In November, we welcomed over 50 people to our Project Showcase event at the Non-Profit Center in Boston where our new Executive Director gave a talk accompanied by a slideshow put together by Board Member Brenda Martinez. In December Board Co-President Karen Longeteig hosted a House Party, the first in many years, where Marie Fukuda showed images and talked about the wonderfully successful Symphony Park redesign. She was assisted by designer Jon Pate and by Clarke and Cathie Keenan who gave a heartfelt talk about their involvement and belief in COGdesign’s mission. The party brought in new donors to COGdesign.

We continue to recruit talented and diverse Board members with expertise in critical areas from technology to marketing and we count on you as we continue our work seeking volunteers, board members, committee members (who don’t have to be on the Board), and financial supporters. All are welcome as we look to the future and continue our mission to help improving the health, environment, and lives of underserved groups.

Terese D’Urso and Karen Longeteig
Welcome Meg Muckenhoupt, COGdesign Executive Director

In 2015, COGdesign said farewell to Gina Foglia and welcomed Meg Muckenhoupt as Executive Director.

Before joining COGdesign, Meg worked in nonprofit communications for 12 years, writing articles and web text, creating newsletters, and maintaining web sites for organizations including the Belmont Citizens Forum and Harvard University. She was a co-founder of the Lexington Community Farm Coalition (LexFarm). She has appeared on NPR’s Radio Boston and WCVB’s Chronicle, and her work has been featured in the Boston Globe and Boston Magazine; her book *Boston Gardens and Green Spaces* is a Boston Globe Local Bestseller.

Meg holds a certificate in Field Botany from the New England Wild Flower Society and earned degrees from Harvard and Brown University. She lives in Lexington, Massachusetts.

**COGdesign Board Members 2015**

Terese D’Urso, Co-President  
*Landscape Historian*
Karen Longeteig, Co-President  
*Going Native Gardens*
Brenda Martinez, Treasurer  
*IT Consultant*
Valerie Burns  
*Nonprofit Consultant*
Karen Chaffee  
*Restoring Roots Cooperative*
Karen Clay  
*Rebuilding Together Boston*
Barbara Elfman  
*Nonprofit Consultant*
David Jay ASLA  
*Weinmayr/Jay Associates*
Holly Owen  
*Coldwell Banker Residential Brokerage*
Jon Pate ASLA  
*Landscape Architect*
Steve Smith  
*A. Bonadio & Sons Landscaping*

Jeanne van Orman AICP  
*Urban Planner*

**Advisory Board**

Joyce Bakshi  
*Event Planner*
John Furlong FASLA  
*Landscape Architect*
Linda Herman RN  
*Landscape Designer*
Karen Howard  
*Howard Garden Design*
Clarke Keenan  
*Business Owner (ret)*
Jean Krasnow  
*Nonprofit Volunteer*
Sally Muspratt  
*SMM Gardens*
Todd Richardson  
*Richardson & Associates*
Alexandra Schweitzer  
*Health Care Administrator*
2015 COGdesign Project Installations

Marie Fukuda, Project Coordinator, Friends of Symphony Park, cuts the ribbon at the park opening. COGdesign volunteer Jon Pate is visible in the rear (tan jacket.)

**Symphony Park Ribbon Cutting**

In June, 2015, the City of Boston officially reopened Symphony Park, redesigned by COGdesign volunteer Jon Pate. After six long years of public meetings, permit applications, and fundraising, the Friends of Symphony Park, led by Marie Fukuda, saw this project to completion.

When COGdesign began this project, the park was full of compacted soil, broken benches, and bare patches in the lawn, and 75% of the “usable” open space was fenced off. Today, the neighborhood enjoys an open lawn and 2,000 more square feet of green space, thanks to Pate’s design, and residents of the neighboring senior housing project once again have access to a park they can be proud of.

The changes to the Symphony community have been great and good.... The day came when the fences were taken down, and the park was ready for use. The Seniors were first in line to get a seat. You never saw such smiles. Everyone agreed that the space was amazingly beautiful. It was clean, new and aesthetically pleasing. There was no worry about trash or dog refuse....to this day, that park is clean and picked up because of people’s pride in their park. The park has been transformative in people’s lives.

- Chip Bailey, neighborhood resident

Summer 2015 concert at Symphony Park.
In July 2015, COGdesign volunteer David McCoy began work on a plan for a playground for the Codman Academy, a charter school in Codman Square, Dorchester that works in partnership with the Codman Square Health Center. The school has recently expanded to serve K-8 students and is completing the renovation of a second building (LEED certified), on Washington Street, across from the Health Center.

The theme of the school is “a walk in the woods” and a careful choice of color and design style offers children an oasis in the busy city.

The outdoor activity area in the rear of the building is approximately 2000 square feet, fenced, and faces the parking area of newly built housing.

McCoy created a design featuring a gazebo, a water play area, native plants, and plenty of room to run and explore. The extensive plant list features rugged natives and selections including a red maple, *Aronia arbutifolia* “Brilliantissima,” and *Penstemon digitalis* ‘Husker’s Red.’

By October 2015, Codman Academy had a new playground.

“How can we begin to thank you for making these experiences possible for our students?” - Meg Campbell, Executive Director, Codman Academy.

The Codman Academy playground following the first phase of building. Plantings were scheduled to be installed in April 2016.
Girdler House
Girdler House is a shared retirement residence for 15 women in Beverly. COGdesign volunteers Sean Skapars and Lyn Carroll created a plan to revamp this tired, overgrown landscape for better usability, easy in-house care and maintenance, and better curb appeal.

Healy Field
Healy Field Community Garden encompasses 15,000 sq. ft. within Healy Field, a 9.5 acre Boston city park in Roslindale. Local residents would like to grow food and beautify the area, which is adjacent to ball fields and a children’s play lot. COGdesign worked with Friends of Healy Field and GreeningRozzie to help develop conceptual plans for the Boston Parks and Recreation Department.

COG volunteers Amy Nyman, Jonathan Koch, John Furlong, and William Henderson created a plan for community gardening plots and gathering space.

Mother Brook
Mother Brook Art and Community Center is housed in a decommissioned elementary school in a densely populated working-class neighborhood on 3.8 acres of open space by the Charles River. It is adjacent to the Mother Brook conservation land, which features the oldest man-made canal in the US. The Center serves all segments of Dedham’s population and includes...
leased studio space for artists, regularly scheduled exhibits, performances, and events, indoor and outdoor community gathering space, and a restaurant.

In 2015, COGdesign project manager Karen Clay began working with COGdesign volunteer David Jay, ASLA to create a comprehensive landscape master plan for this intriguing site. In October, 2015, Boston CARES installed a new accessible path to the Charles River which Jay designed. Work on the building’s complicated parking and vehicle circulation continued into 2016.

**Natick Housing Authority**
The Natick Housing Authority (NHA) has asked COGdesign to plan improvements at Cedar Gardens, a 26-building housing complex for elderly and disabled residents. The site has many areas with overgrown plantings, worn grass, and cracked pavement with poor drainage. COGdesign volunteers are creating plans for gardens with seating, wheelchair-accessible paths, raised beds for flower and vegetable gardening, and colorful, low-maintenance plantings.

Many of Cedar Gardens’ residents are already planting in plots beside their apartments, growing sunflowers, tomatoes, hydrangeas, hostas, and bright annuals. COGdesign volunteers are designing attractive, low-maintenance areas where residents can walk safely, gather, and enjoy the outdoors.

COGdesign volunteer designers Aqsa Butt,
Margery Stegman, and Jane Coutre began work in 2015 to create plans for this very large complex which houses 260 residents.

**Somerville Community Growing Center**

The Somerville Community Growing Center, a quarter-acre site near Union Square, Somerville, was created 20 years ago as an “urban oasis” for environmental education and cultural performances.

Over the past two decades of active use, the Growing Center’s landscape has changed: trees have grown to shade the site, limiting where the Growing Center can grow food for urban agriculture; the lawn has been compacted by heavy equipment and use; and wooden structures are reaching the end of their natural life span.

COGdesign is working with professional design team Eva Leung and Adam Davenport of Terra Cura to help the community to work through options to increase the yield of food and highlight principles of sustainable urban agriculture at the Growing Center, make community gathering areas more accessible and easier to maintain, and to improve water conservation throughout the site.

**UTEC**

UTEC Lowell provides counseling, job training and jobs, and life skills support for a multi-racial, multi-ethnic young clientele and their families. This community teen and young adult empowerment program in downtown Lowell occupies an historic renovated church designated the “oldest LEED Platinum structure within the USA.”

UTEC seeks a design for its front yard for multi-use programs including child care for its clients, edible landscaping for UTEC’s culinary training program and cafe, and event receptions—including weddings. “We are looking for a design that makes the space functional... sustainable, and aesthetically pleasing,” wrote Joelle Geisler, UTEC events manager, in UTEC’s application to COGdesign.

COGdesign volunteers Carolyn Edsell-Vetter and Suneeth John began work in 2015 to design an entrance that UTEC can be proud of.
2015 Volunteers

We would like to thank the volunteer designers who collectively donated 628 hours of professional landscape design services valued at $51,082 in 2015.

**Codman Academy**

David Jay

**Girdler House**

Lyn Carroll
Sean Skapars

**Healy Field**

John Furlong
Amy Nyman

**Mother Brook**

David Jay
Diana Simon

**Natick Housing Authority**

Aqsa Butt
Jane Coutre
Margery Stegman

**UTEC**

Suneeth John

We would also like to thank Project Shepherds Lyn Carroll, Karen Clay, Terese D’Urso, Carolyn Edsell-Vetter, Jean Krasnow, and Jeanne Van Orman for managing the designer-community relationship for these projects.

We would also like to thank the following volunteers:

Conor Cliffe, who sorted photos and reconciled COGdesign’s database with our Constant Contact information:

Amanda Gallagher, who helped with the Project Showcase and New England Grows:

Master Gardener Reg Gillmor, Susan Opton, and Terrascapes staff for their

work with COGdesign’s Nursery Garden

Marilyn McNab, who tabled at New England Grows;

Gregory Murphy and Charlotte Fleetwood, who staffed COGdesign’s table at the Boston Gardeners’ Gathering:

Diana Simon, who put the Planting Brigade to bed pro-bono.

**Consultants who worked with COGdesign in 2015**

Bonnie Clendenning, ESC
Nayla Daly, ESC
Albert Gold, SCORE
Elizabeth Manning, Bay View Office Support
Margery Stegman, Schenkel/Stegman Communications Design
Pam Swain, ESC

View from UTEC prior to COGdesign work.
2015 Events

Longfellow Road Tour
In September, COGdesign’s Augusta Bailey Circle toured Longfellow Road with Ellen Coppinger, Landscape Administrator for the City of Cambridge. Longfellow Road, a dead-end street across from Mount Auburn Hospital, was rebuilt in 2014 as Cambridge’s first “shared street,” where cars, bicycles, pedestrians, and dogs all share the same space. The design increases space for trees and front gardens.

Project Showcase
COGdesign’s November 2015 Project Showcase brought together COGdesign volunteer designers, clients, and supporters. Executive Director Meg Muckenhoupt presented a slideshow about COGdesign’s 2015 projects created by board member Brenda Martinez, and guests had an opportunity to look at project boards and talk to designers for several current COGdesign projects.

New England Grows Reception with Michael Dirr
Michael Dirr, renowned author of the Manual of Woody Landscape Plants, came to COGdesign’s reception at New England Grows. More than 100 New England Grows attendees came to the reception or COGdesign’s booth on the floor. Come visit us in December, 2016!
In The Garden
Online Auction

COG’s spring online auction was a great success thanks to the hard work of webmaster Carl Popolo, Terese D’Urso, Karen Chaffee, and the hard work of volunteers who organized donations.

Thanks to enthusiastic bidders, COG raised more than $6,700 in the 2015 Auction.

We would like to thank our generous donors:

Barbara Popolow/Derby Farm Flowers & Gardens
A Yard and A Half Landscaping Cooperative, Inc.
AFP Fine Art Consulting
Akasha Studio
Arborwear
Arnold Arboretum
Arts/Emerson
Back Bay Garden Club
Boston by Foot
Boston Harbor Acupuncture
Boston Tree Preservation
Christie Dustman & Company, Inc.
Coast of Maine Organic Products, Inc.
Danforth Art Museum/School
David Austin Roses
David Tucker

DeCordova Sculpture Museum and Park
DiSilvestro Steel Works
DynaSCAPE
EVB Designs
Fancy Fire Pit LLC
Firefly Moon
Florian Tools
Foxgloves, Inc.
Frames with a History
Gina Foglia
Global Beer
Hannah Cohen Photography
Herb Minders of Maine
Hernandez Painting Company
Home Harvest Custom Edible Gardens
Horticopia, Inc.
Huntington Theatre Company
Inman Oasis
Institute of Contemporary Art, Boston
Intra Yoga Therapy
Isabella Stewart Gardner Museum
Joanna Lemmon
Karen Longeteig
Kerry Richardson/ Organic Plant Magic
Landscape Forms
Liz Horwitz
Lucia Droby
Mahoney’s Garden Centers
Massachusetts Horticultural Society
Monumental Cupcakes at JP Art Market
Nancy E. Phillips
Nasketucket Gardens
New England Aquarium
New England Wildflower Society
Peabody Essex Museum
Perennial Gardens, LLC
Perennial Landscape Corp
Ruchika Madan Tableware and Tile
Sylvan Nursery, Westport
T.S.Mann Lumber
Terese D’Urso
Tim Schipper
Tower Hill Botanic Garden
Tranquil Lake Nursery
Wagon Wheel Nursery, Lexington
Womanswork
Donors

Our individual and corporate donors contribute about 88% of our annual working budget. These gifts fund the projects that transform degraded places into healthy and beautiful landscapes that bring so many benefits to under-resourced communities throughout greater Boston. We appreciate their generosity!

Rosalie Johnson Fund
Donors with a * before their names donated to the Rosalie Johnson Fund. The Rosalie Johnson Fund was named in 2003 to honor one of COGdesign’s founders. Rosalie was the organization’s Treasurer and Clerk from COGdesign’s inception in 1995 until her death in May 2003. The Fund is used to support the organization—Rosalie’s primary concern—with an emphasis on the special events she so enjoyed organizing. Events supported by the Rosalie Johnson Fund carry the fund’s name in the acknowledgements.

Stewardship Council
We recognize – and appreciate – our donors who support COGdesign’s community work by contributing $1,000 or more during the calendar year.

Roger and Annette Fasnacht
*Terese D’Urso
*Linda & John Fiske
Cathie & Clarke Keenan
*Jean and Jordan Krasnow
Joanna Lemmon
*Karen Longeteig
*Sally Muspratt
*Jeanne Van Orman

Augusta Bailey Circle
A special thank you to these donors who made generous contributions to COGdesign in 2015. The Augusta Bailey Circle identifies individuals who contribute between $250 and $999 to

The Augusta Bailey Circle is named to memorialize the legacy of a spirited and devoted greenspace activist in Roxbury during the 1960s and 1970s. Mrs. Bailey founded the Roxbury Beautification Movement and was a graduate of the Radcliffe Seminars Landscape Design Program. “Beauty Grows!” was her cheer and we embrace the sentiment as we carry our mission into those neighborhoods most in need.

Patricia Bras
Marcia and Robert Chaffee
*Lucia Droby
Barbara Elman
John Furlong
Mary & Daniel Gregory
Stephanie Horowitz
Barbara Hough
Roger O. Jeanty
*Judith Lipson-Rubin
Alice Pepper
*Peggy Richardson
Fred & Martha Smith
Edward H. Sonn
Anne Whiston Spirn
Elizabeth Goodfellow Zagoroff

Tai Chi class, Symphony Park.
Our Valued Supporters
With thanks to these individuals and organizations who make it possible for COGdesign to provide pro bono design services, horticultural educational, and maintenance resources to community groups throughout greater Boston.

Ellen Abdow
Geovani Aguilar
Phyllis Andersen
Danielle Andrews
*Charles and Lisa Arnold
*Judith & Ralph Baker
Martha Bassett
Sharon Bauer
*Lucy Borodkin
Maureen Bovet
Leslie Brayton
Frank Brown
Ruth A. Butler
*Ann Buxbaum
Paul Carlson
Lyn Carroll
*Mary Cassidy
Lavinia Chase

Susanne G. and Benjamin Clark
Karen Clay
Bonnie Clendenning
Joanne Coakley
Russell A Cohen
Francine Crawford
Mary H. Cutler
Catherine E. Davis
*Susan DeSantis
Lucia Droby
Carolyn Edsell-Vetter
*Karen Falb
Mr. & Mrs. George Fantini
Deborah Fichera
Charlotte Fleetwood
*Anne M. Frost
*John Furlong
Nancy Geoffrion
Maurisse Gray
Grace Gregor
Mary & Daniel Gregory
Claudia Grose
James Guelli
Eulalio Guevara

Playground construction at Codman Academy, October 2015.
Beth Gurney
Kristin Guyot
Andrew Hatch
Jackie Hawkinson
Bill Henderson
Karen Howard
*Wendy Ingram
David Jay
Linda Jonash
Cynthia and Eric Kaplan
Judith Katz
Cathie & Clarke Keenan
*Jennifer Kimball
John Kwoka
Jane and Alex Lehar
Stephanie F. Leonard Bennett
*Margaret Nell Longeteig
Tacey Luongo
Karen Madsen
Brenda Martinez
Rebecca Matthews
Hugh & Arlene Mattison
Judy Katz & Phil Mayfield
*Frances T. McClennen
Lynn McWhood
Ellen Parker Menounos
Jeanne R. Mooney
Susan Moore
Sally J. Naish and Joe Snodgrass
Jill Nooney
Holly Owen
Sylvia Pattavina
Nancy Phillips
Janis Porter
Yvonne Quinama
Heather Remoff
Todd Richardson
Ruth Riske
Anne Rodman
*Kathleen Sargent-O’Neill
Piera Sassaroli
Ann E. Schauffler
Alexandra Schweitzer
*Sue & Joel Sherman
Louise Sironi
Hill Snellings
Nancy Sofen
Karin Stanley
*Jill Stansky
Margery Stegman
*Judith Stoessel
*Diane Syverson
Sheila Toomey
Alexis Tsapatsaris
Lynette Tsiang
David Tucker
Linda Watzke
*Florrie Wescoat
Shirley Williams
Carroll Williamson
Kathryn Willmore
Carol Winkler
Nadene Worth
*Helen Young

Natick Housing Authority pumpkin and cactus.
Corporate, Foundation, and Organizational Support in 2014

COGdesign acknowledges the invaluable support of these businesses, foundations, and organizations which, through their financial contributions and gifts of goods and services, make it possible to bring our project work to so many neighborhoods. (*) denotes groups that also sponsored the Rosalie Johnson Fund.

**Benefactor ($1000+)**
Beacon Hill Garden Club
The Landscape Design Council of the Garden Club Federation of MA
Going Native Gardens

**Supporter ($500-$999)**
A. Bonadio & Sons Landscape Contractors
Cavicchio Greenhouses, Inc.
Yard & a Half Landscaping

**Friend ($250-$499)**
Karin Stanley
Patterns of Nature, Ltd.

**Additional Gifts**
Christie Dustman & Co. Inc.
Ellen Abdow / Perennial Gardens LLC
From the Ground Up
Richardson & Assoc. Landscape Architects

Symphony Park wall.
# Financial Report

## ORGANIZATION OVERVIEW

<table>
<thead>
<tr>
<th>Organization Name</th>
<th>Community Outreach Group, Inc.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Year Organization Founded</td>
<td>1995</td>
</tr>
<tr>
<td>Address</td>
<td>PC Box 380275, Cambridge, MA 02238-0275</td>
</tr>
<tr>
<td>Number of Board Members</td>
<td>9</td>
</tr>
<tr>
<td>Number of FTEs</td>
<td>0.50</td>
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Fiscal Year End Date: 12/31

This applicant is not audited or reviewed by an independent accounting firm.

## EXECUTIVE SUMMARY

<table>
<thead>
<tr>
<th>Financial Activity</th>
<th>FY 2013</th>
<th>FY 2014</th>
<th>FY 2015</th>
<th>% chg</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Unrestricted Activity</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Earned</td>
<td>$15,576</td>
<td>$13,972</td>
<td>$9,784</td>
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<tr>
<td>Investments &amp; Transfers</td>
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<td>0</td>
<td>0</td>
<td>n/a</td>
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<tr>
<td>Contributed</td>
<td>110,681</td>
<td>151,236</td>
<td>134,349</td>
<td>21%</td>
</tr>
<tr>
<td><strong>Total Unrestricted Revenue</strong></td>
<td>$126,257</td>
<td>$165,288</td>
<td>$144,133</td>
<td>14%</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>$129,794</td>
<td>$197,718</td>
<td>$125,833</td>
<td>-2%</td>
</tr>
<tr>
<td>Net Unrestricted Activity</td>
<td>($3,537)</td>
<td>($32,450)</td>
<td>$17,250</td>
<td>588%</td>
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<tr>
<td>Net Temporarily Restricted Activity</td>
<td>$8,000</td>
<td>$0</td>
<td>$0</td>
<td>n/a</td>
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<tr>
<td>Net Permanently Restricted Activity</td>
<td>$0</td>
<td>$1,500</td>
<td>$0</td>
<td>n/a</td>
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<tr>
<td><strong>Net Total Activity</strong></td>
<td>$2,463</td>
<td>($30,950)</td>
<td>$17,250</td>
<td>600%</td>
</tr>
</tbody>
</table>

### Revenue

- **FY 2013**: 83% Earned, 12% Inv. & Trans., 5% Contributed
- **FY 2014**: 92% Earned, 8% Contributed
- **FY 2015**: 93% Earned, 7% Contributed

### Expense

- **FY 2013**: 79% Program, 8% Fundraising, 13% G & A
- **FY 2014**: 77% Program, 6% Fundraising, 16% G & A
- **FY 2015**: 91% Program, 5% Fundraising, 4% G & A
Residents’ garden, Natick Housing Authority.

For more information, contact:

Community Outreach Group for Landscape Design
Meg Muckenhoupt, Executive Director

PO Box 380275
Cambridge, MA 02238
781-642-6662

info@cogdesign.org
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